



COLLABORATIVE GOVERNANCE

IN THE CHEHALIS BASIN

A Mid-Point Process Evaluation for the Office of Chehalis Basin



Acknowledgements

Interview participants

Andrea McNamara Doyle

Jim Kramer

Cindy Bradley

Dr. Craig Thomas

Agenda

TODAY'S DISCUSSION

Definition of collaborative governance
Introduction to the Logic Model
Evaluative Framework
Success and Challenges
Activity



Who We Are

EVANS RESEARCH TEAM

Members: Nathan Anderson-Hobbs,
Adrienne Hampton, Isaiah Honick, Shelby Thomas,
and Andrew Wade



Who We Are

EVANS RESEARCH TEAM

Specialized in interdisciplinary perspectives, methodologies, and a broad spectrum of natural resource issues



University of
Washington Master
Candidates, 2019



Masters thesis:
Evans School
capstone project

Who We Are

EVANS RESEARCH TEAM

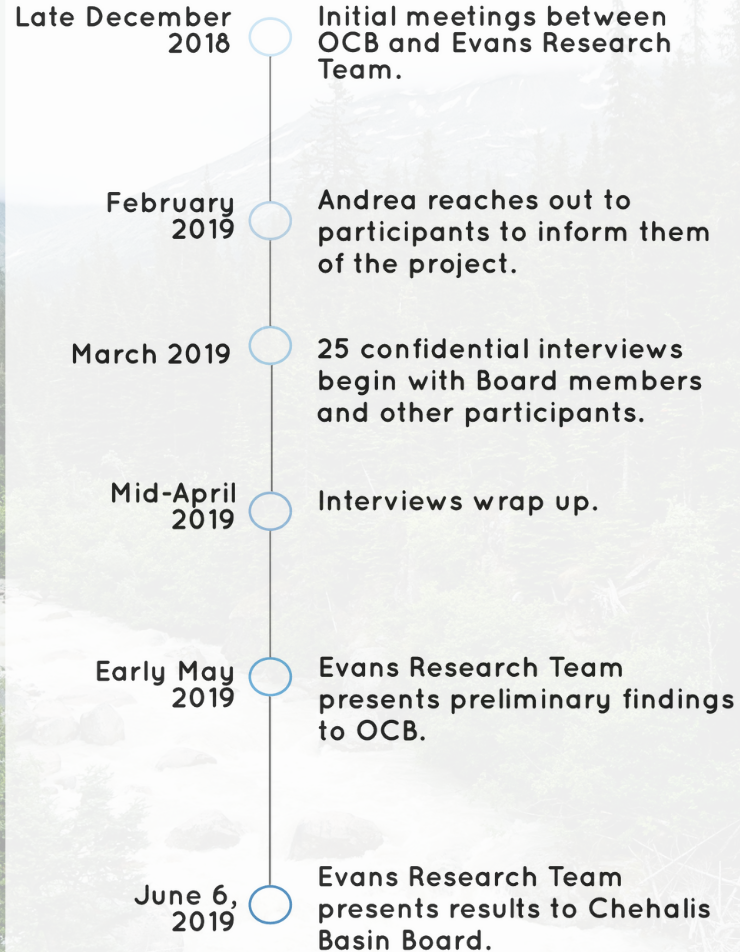
- Contracted by the Office of Chehalis Basin
- Purpose of involvement: conduct a mid-point process evaluation

Project Context

THE MID-POINT PROCESS EVALUATION:

Highlights instances where the Strategy is succeeding, identifies opportunities for change, and diagnoses components of the collaborative process that have hindered progress.

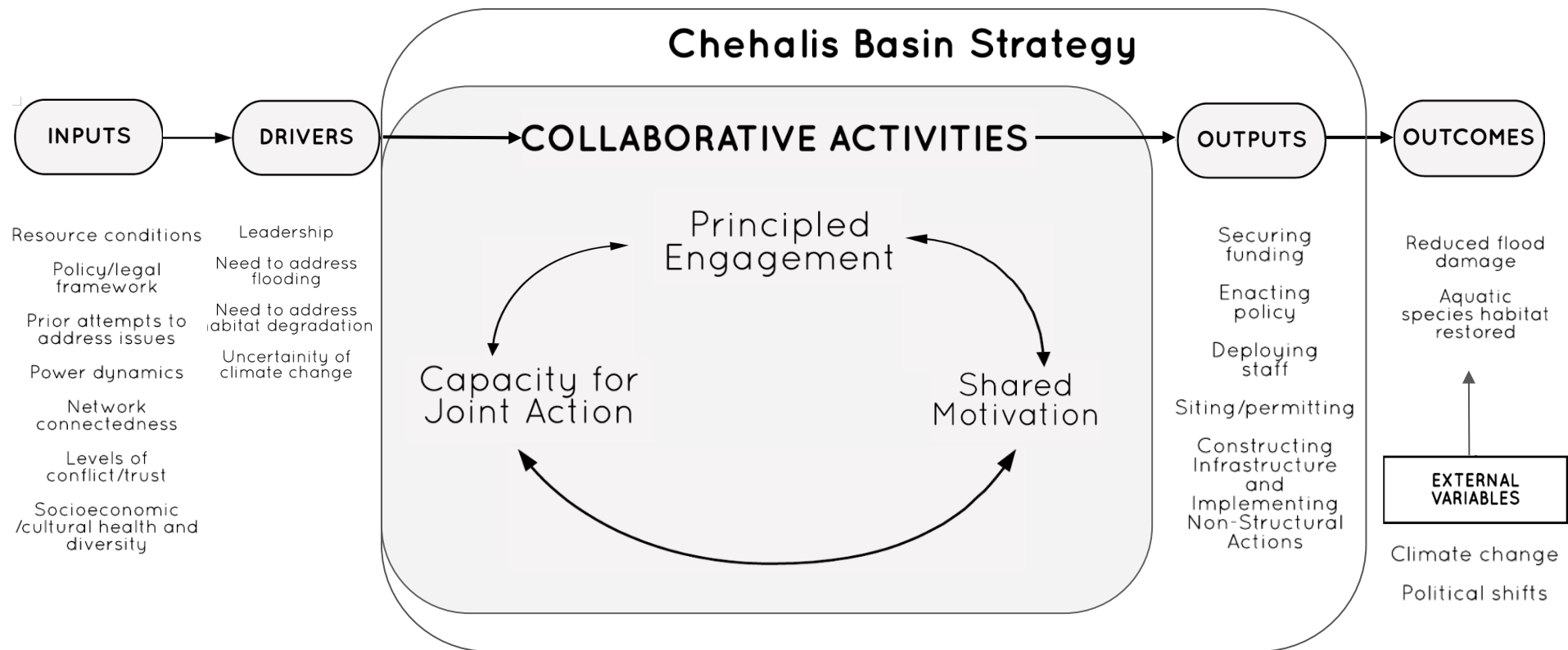
Mid-point Evaluation Timeline



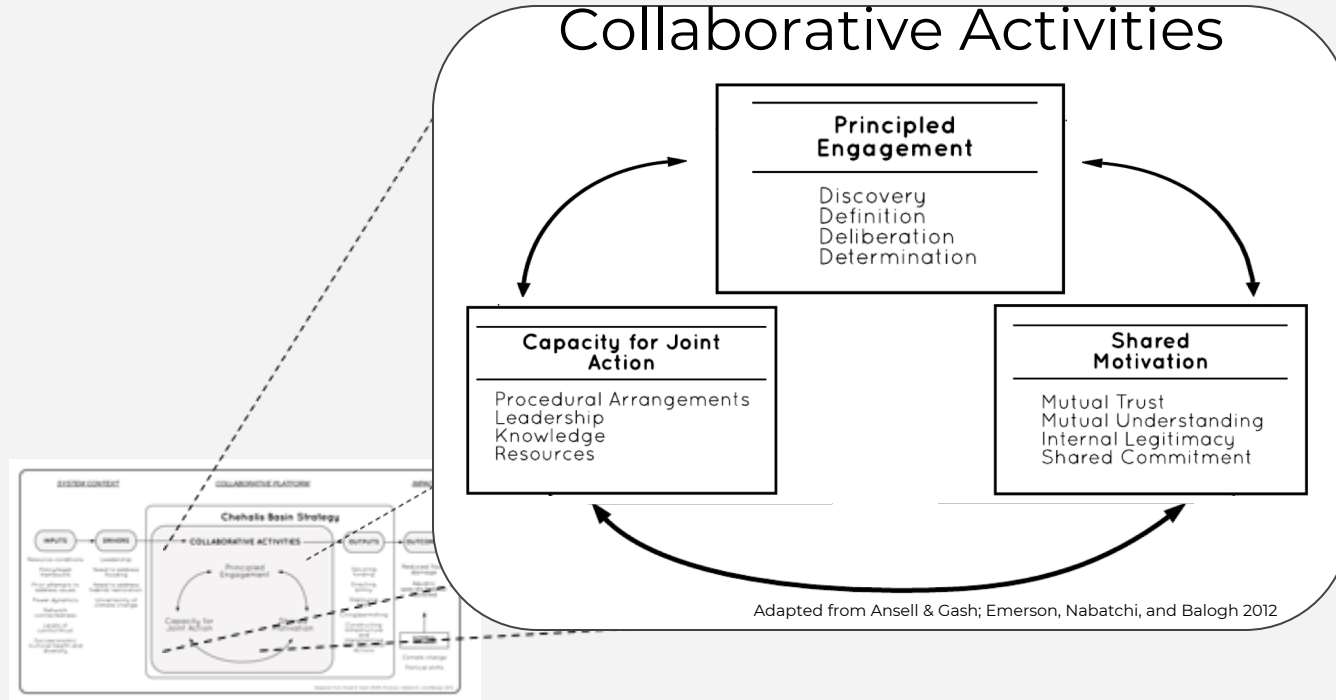
What is Collaborative Governance?

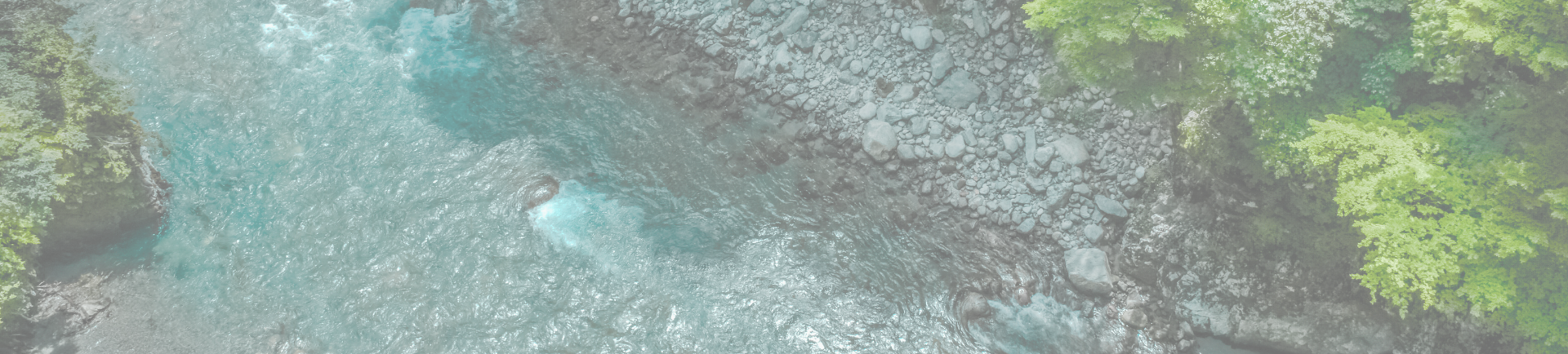
The **processes and structures** of public policy that engage people across the boundaries of public agencies, sovereign nations, levels of government, public, private, and civic spheres to carry out **consensus decision-making** to create and implement programs for the public good.

Logic Model



Evaluative Framework

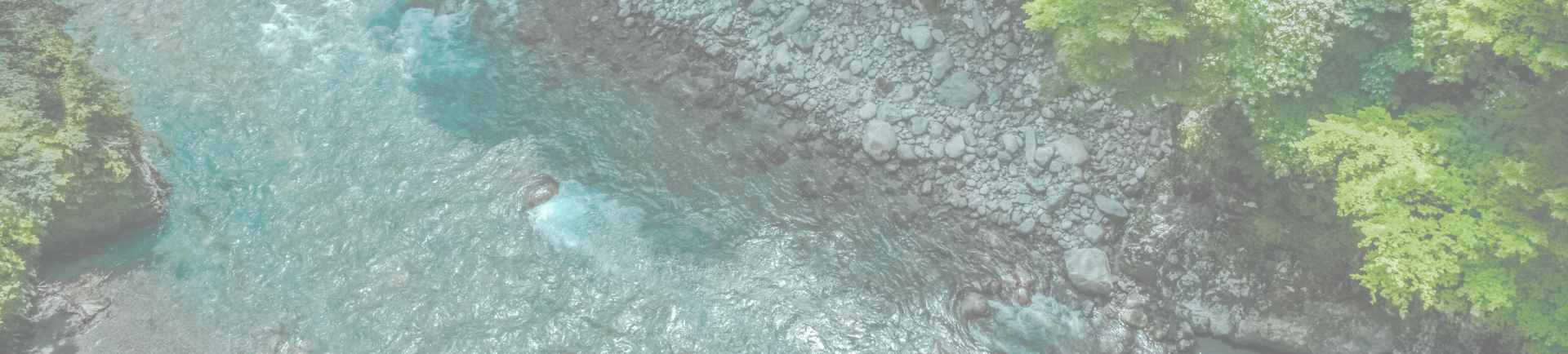




Principled Engagement

ARE PARTICIPANTS ON THE "SAME PAGE?"

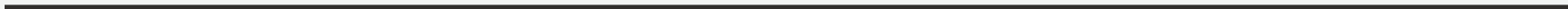
The extent to which participants mutually 1) define the problems they are addressing in the Basin, and 2) identify the scope of their intended activities.



Principled Engagement

IMPORTANCE TO COLLABORATIVE ACTIVITIES

When people are on the same page, participants are more likely to achieve common goals.



SUCCESSSES

- Acknowledgement of diverse interests
- Deliberations and improved communication dynamics

CHALLENGES

- Challenges the status quo
- Incorporation of wider social justice and equity ideas
- Board's capacity to make complex decisions as a group

ARE PARTICIPANTS ON THE "SAME PAGE?"





Shared Motivation

ARE THERE PRODUCTIVE RELATIONSHIPS?

The capacity of participants to interact on a personal level and develop trust and respect.





Shared Motivation

IMPORTANCE TO COLLABORATIVE ACTIVITIES

Expands the possibility of outcomes and encourages sustained commitment.

SUCCESSSES

- Interpersonal relationships
- People feel heard and understood
- Focus on two-prong strategy

CHALLENGES

- Levels of trust
- Board members as representatives
- Mixed understanding of the Strategy

ARE THERE PRODUCTIVE RELATIONSHIPS?





Capacity for Joint Action

DOES THE PROCESS HAVE THE ASSETS IT NEEDS?

The ability to take action and realize the goals identified through collaboration. It is the connection between strategy and performance.



Capacity for Joint Action

IMPORTANCE TO COLLABORATIVE ACTIVITIES

The sum of diverse participant engagement
is greater than individual contributions.

SUCCESSSES

- Formalized structure
- Advocates for two-prong approach
- Science-based knowledge

CHALLENGES

- Perceived lack of funding integration
- Leadership turnover
- Access to information

DOES THE PROCESS HAVE THE ASSETS IT NEEDS?



Activity

- Each person has seven dot stickers
- Put your stickers beside the strengths and challenges that resonate with you the most
 - Three stickers must be put by a success
 - Three stickers must be put by a challenge
 - The seventh "wild sticker" can go by either a success or challenge
 - You may put all three of your success or challenge stickers by a single success or challenge (which "weights" it more)
- We will reconvene to discuss the activity after the break