

COMPREHENSIVE PLAN

SECTION B, ELEMENT 5

HOUSING

June 2009

"The supply of affordable housing is adequate to meet the needs of our diverse population. . . There is housing for people of all incomes." From The San Juan County Vision Statement: Basic Human Needs and Land Use

ELEMENT 5

HOUSING

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See Appendix 5, Housing Needs Assessment for complete inventory, land availability and needs analysis.

5.1 INTRODUCTION

5.1.A Purpose

The purpose of the Housing Element is to identify and prioritize programs which advance a diversity of housing opportunities in the County. The Housing Element identifies housing needs in the county and establishes goals and policies to direct county actions to meet these needs. The element provides an opportunity to focus on the leadership role that local government can take to work cooperatively with all segments of the community in order to maintain and increase affordability within the context of protecting the public health, safety and welfare.

5.1.B Summary of Housing Needs

Appendix 5 in this *Plan* includes detailed information on the County's population and housing characteristics. Appendix 5 is the Housing Needs Assessment and provides the foundation for projections of housing units needed by all income groups. The Housing Needs Assessment provides information on income, employment, housing costs, and housing needs of all groups. The term 'need' in relation to housing units concerns both rental and owner occupied units throughout and does not necessarily assume the maintenance of the current ratios.

Table 5-A

San Juan County Population Projections			
2008	2015	2020	2025
16,100	19,150	20,857	22,513

Table 5-B

Area Median Income Household Groups per HUD Standards					
AMI Sectors	% of Income 2008 Income Limits For a Family of 4	% of SJC Households in 2000	# of SJC Households in 2008	# of SJC Households in 2025	# of new Households in 2025
Very Low Income	0 to 50% of Median 0-\$32,500	23%	1,714	2,397	683
Low Income	50% to 80% of Median \$32,500-\$52,000	16%	1,192	1,667	475
Moderate Income	80% to 95% of Median \$52,000-\$61,750	16%	1,192	1,667	475
Middle Income	95% to 120% of Median \$61,750-\$78,000	17%	1,267	1,771	504
Low Upper Income	120%-150% of Median \$78,000-\$97,500	13%	969	1,355	387
Sub Total		85%	6,334	8,857	2,524
Upper 150%	150%+ of Median \$97,500+	15%	1,118	1,563	445
Total		100%	7,452	10,420	2969

Table 5-C

Island	2008 Population	% Population By Island	2025 Population By Island	Pop Growth by Island	Total# New Housing Units	Housing units UGA
San Juan	5,232	33% 2008 - 30.5%-2025	6,866	1,634	703	
Friday Harbor	2,425	14% 2008- 17% 2025	3,827	1,402	703	703
Sub Total	7,657		10,693	3,036	1,406	
Orcas	5,073	31.5%	7,091	2,018	934	467
Lopez	2,495	15.5%	3,489	994	460	230
Shaw	257	1.6%	360	103	48	
Total ferry served island	15,368	96.1%	21,633	6,151	2,848	
Total Non Ferry Served	631	3.9%	878	247	126	
Total	16,100	100%	22,513	6,413	2,969	1,400

Nearly all estimates of the detailed characteristics of population and housing are based on scaling the information from the 2000 Census to current estimates of the County's total population and number of dwelling units, and follow the Office of Financial Management's Middle Range Population Projections. Estimates of housing need are based on a number of simplifying assumptions about people's financial resources and decisions about how they will meet their own housing needs. The assumption that the population is equally distributed in the average household size of 2.16 leads to the conclusion that there are currently only 7,454 households in the County. Due to the unique housing market, environment, and employment characteristics of San Juan County these estimates and assumptions must be considered with caution. It is clear; however, that if the County is to continue to provide a place to live and work for a wide variety of people, and to move toward a balanced, year-round economy in accordance with the Vision Statement and goals of the Land Use Element, the County must act to make provisions for the development of housing affordable to very-low to moderate-, middle-and low-upper income groups.

Housing Affordability

The U.S. Department of Housing and Urban Development (HUD) and the State of Washington have established 30 percent of gross household income expended for housing, including cost of basic utilities (including water, sewage disposal, electric power, and fuel or power for space heating and cooking, but not including telephone), as the amount considered affordable for all income groups.

Household income groups are defined as very low, low, moderate, middle and upper income by the relationship of their income to the median household income for the County. Household income groups are not differentiated by household size in the Census. Households with incomes up to 50 percent of the median income are classified as very low-income; households with 50 percent to 80 percent of the median income are classified as low-income. Moderate-income households are those with 80 percent to 95 percent of the median, and middle-income households are those with 95 percent to 120 percent of the County median. There are some households that fall into the HUD definition of Upper-Income, however they only earn between 120 percent and 150 percent of the AMI, a group that in San Juan County may be cost burdened by the price of housing. This group is referred to as low-upper-income households throughout. Upper-income households are those whose household income is greater than 150 percent of the median. (In the discussion below, unless the very low-income group is separately mentioned, "low-income households" is understood to include very low-income households.)

Table 5-15 in Appendix 5 shows the distribution of household incomes in San Juan County in 2008 based on the 2000 Census and HUD AMI categories. Table 5-16 shows the approximate number of households in the different AMI categories that pay 30+ percent of their gross income for housing. This table shows that 36 percent of the very-low and 48 percent of low-income households pay more than 30 percent for their housing. 72 percent of moderate- and middle-income households cannot find housing sufficient to meet their needs for less than 30+ percent of their gross income. The figures in Tables 5-15 and 5-16 show that there is a significant problem for very-low to middle-income households in finding affordable housing in the County.

HUD and the State of Washington define income limits for public housing and housing subsidy programs by household size. HUD income limits are established each year based on estimated median family income. Table 5-17 in Appendix 5 shows these income limits for the year 2008. Table 5-19 shows the maximum housing costs for each of these sectors that would be affordable. These tables provide a guide to the cost of housing that would be considered affordable to households in different income ranges. In evaluating specific projects, the applicable tables for the current year should be used.

Federal housing subsidy programs are only available to very low- and low-income families (0-80 percent of the AMI). Therefore housing strategies that emphasize support of subsidy programs operated by the state and federal governments address only the needs of these groups, and do not address affordability for other income groups.

Table 5-B above shows that approximately 23 percent of households in the County are classified as very low-income households. Approximately 16 percent are classified as low-income households, for a total of 39 percent low-and very low-income households.. Another 16 percent are classed as moderate-income households, 17 percent as middle-income households, and 13 percent low-upper-income households. The remaining 15 percent of households are considered upper-income. More recent data suggests that the percentage of upper income households in the County has increased since 2000.

Data on wages paid to workers in the County indicate that most households depending on locally-earned wages for their income would be expected to fall within the low- to middle-income categories, even if two wage earners contribute to household income.

Affordable housing for workers is critical if local businesses, professionals, schools, public agencies and other employers are to have a reliable source of experienced workers to provide the goods and services needed by island residents. Providing affordable housing is therefore important to meeting the County's goals for a dependable and balanced local economy. Information in the 2008 *Housing Needs Assessment* indicates that there is a continuing problem of housing affordability for these groups.

Existing affordable housing need is not solely a need for additional housing units to be constructed, but there is also a need to make existing units affordable for low- to middle-income households. These units can be made available by income supplements, by purchase of existing units and resale or rent at lower cost, as well as by construction of new units. It is reasonable to assume that at least some very low- and low-income households occupy substandard housing units, and that some additional housing available to low- and very low-income households should be constructed to meet the needs of these population groups.

Housing needs can be converted into annual housing construction and/or affordability targets for each income group based on the total of:

1. the number of units needed to address the additional housing needs resulting from each income group's share of **population growth**, plus
2. the number of units needed to **replace affordable housing units lost** from the affordable housing stock that year through demolition, price increases, or other conversion to non-affordable units,

Addressing Affordable Housing Need of Current Residents

Since the people in need of these homes already reside in the county, no additional dwelling units affordable to the very low and low- income groups need to be constructed to meet this need. Instead, existing housing may be made affordable by maintaining the subsidy for existing units, or by rehabilitating existing substandard units, or by providing vouchers that low-income families can use to supplement housing payments. By these methods, housing affordable to very low- and low-income households can be provided without additional housing construction.

Addressing Housing Need Resulting from Population Growth

Actual population growth should be used to determine need for development of additional housing. Population growth can vary substantially from year to year based on employment, construction and housing costs, and other factors. The projected population growth for the County to be used for planning purposes is defined by the State of Washington. The County is expecting 2,969 new households by 2025, or approximately 175 per year, the income characteristics of these households will largely depend on the availability of housing affordable to the variety of income groups.

Based on the increasingly out of date 2000 Census percentages, approximately 38 percent of all households were very low- and low-income households, and 16 percent were moderate-income households. Based on the assumption that 38 percent of the expected new households will be of very-low and low income, of the 175 units needed per year, 66 units of housing affordable to very low- and low-income households would be needed in the year 2009, with the number increasing slightly each year thereafter. 28 units would be needed for moderate-income households, and 30 units would be needed for middle-income households. The total number of units needed per year to meet the demand for housing affordable for the very low-, low-, moderate- and middle- income households will be approximately 124 units. An additional 51 units per year would be needed to meet the needs of new low- upper and upper-income households.

Additional affordable housing needs to be provided on each of the islands in proportion to growth in full-time population and employment.

The increased population will, by definition, increase the demand for a variety of social housing needs, such as domestic violence shelters, transitional housing, elderly care facilities, assisted living facilities, seasonal labor accommodations and others.

Addressing Housing Need from Loss of Existing Affordable Units, and Using Newly Affordable Units to Address Affordable Housing Needs

It is difficult to estimate the last two factors contributing to the stock of affordable housing, units lost to the affordable housing pool and units added to this pool by market factors. Based on current trends in land costs and the observed inability of low- and moderate-income households to find affordable housing, it is reasonable to assume that in the short term no net increase in the number of units affordable to low- and very low-income households will result from these two factors, and that at least a few additional affordable units will be needed each year to compensate for loss of such units as a result of market forces. Needs of moderate-income and middle-income households are much more likely to be met from filtering-down of housing units from middle and upper-income groups, and from conventional unsubsidized housing construction at densities at the higher end of the density ranges available in the County.

It is likely that workers currently nearing retirement age will cease working over the planning horizon and the housing units they currently own will not be available for those people who may take over their positions. This may exacerbate the need for low to middle income housing.

Based on all these factors, at least 124 additional housing, whether for purchase or rental units affordable to very -low, low-, moderate- and middle-income - households will be needed each year for a period of 17 years.

In addition, the County's projected population in 2025 reveals a lack sufficient numbers of working age people to fill the positions likely to be available in the county, which may mean that approximately 3,443 workers will need to commute into the county on a daily basis. The clearest method to reverse this trend is to support the construction of housing that is available at a variety of rental price points or affordable to first time home buyers.

Housing Affordability for Middle-Income Households

The 2000 Census identified a significant housing affordability problem for moderate and middle income households. Approximately, 879 households earning between \$61,750 and \$78,000, or 72% of those groups could not find suitable housing for 30% or less of their gross household income. Anecdotal evidence suggests that rental housing for households in these categories may be currently available; however that is likely to change over the planning period.

Updating of Housing Needs Assessment Based on Year 2010 Census

Because all these estimates are based on projections from the detailed population and housing profiles from the 2000 Census, it will be important to revise the *Housing Needs Assessment* as soon as the Year 2010 Census becomes available and if it indicates that there has been a substantial change in the proportion of households in any income group lacking affordable housing.

Accessory Dwelling Units (formerly, "Guest Houses")

The County's existing inventory of accessory dwelling units supplies housing units for some very low-, low-, moderate- and middle-income households. Outside of UGAs and Activity Centers, the construction of new ADUs is limited to a proportion of issued building permits per year, currently averaging about 10-12 per year. Over the planning period it is expected that a number of these units will provide housing affordable for some households, however, their size limitations and (often) desirable locations may encourage owners to pursue the vacation rental market.

Available Land for Housing

Analysis of the development patterns in the County indicates that there are currently approximately 15,794 parcels in the county of which just over 50 percent are developed. Additional development potential exists on some of the existing rural lots through subdivision, and a significant potential for single- and multi-family residential development exists in Eastsound, Lopez Village and Friday Harbor UGAs. Based on potential subdivisions under subdivision standards at currently permitted development density, a substantial number of additional parcels could be created in unincorporated areas of the County.

Efforts to minimize development in rural areas through downzoning, the purchase of conservation easements by the Land Bank, the desire of some owners not to divide their properties, the limitations imposed by critical habitats or environmental hazards, and other factors are expected to reduce the ultimate number of parcels that will be developed. Based on the ability to further subdivide, the County appears to have the capacity for approximately a further 8,935 housing units. Thus the County is far from exhausting the total land needed to meet the housing needs for all population groups. There are substantial limits on the ability to develop portions of this land for housing affordable to very-low to middle-income households.

Based on observed trends in assessed valuations and some anecdotal evidence presented at community meetings on housing issues, the housing market is currently acting to foreclose new opportunities for

households which depend on wage or salary incomes or otherwise fall into very low-, low-, moderate-, middle- and low-upper-income categories and to eliminate existing housing units that are available at affordable prices and rents to households in these income ranges. Although the 2000 Census showed that many low- and moderate-income households live throughout the County's rural areas, many of these people purchased their property at a time when land prices were low, and when there were many parcels available on which it was possible to locate a mobile home, manufactured home, or other small dwelling. Many of these residents could not afford to purchase their current home with their current income at today's prices.

The housing problem is compounded in San Juan County by the seasonal nature of a substantial share of the County's employment, the seasonal or occasional use of approximately 29 percent of the housing stock, and the dual character of the housing market. San Juan County's housing market includes an unusually large component meeting the needs for retirement and vacation homes for people with non-wage incomes and wealth substantially greater than the county median. Because of the relatively small total number of properties available for sale and development in the county at any one time, it takes only a small change in this specialized market to affect prices in the remainder of the housing market, which must meet the needs of those whose primary income is the wages they make from work in the County.

Available Land in Rural Areas

Historically, most available land for housing has been in the County's rural areas. Recent anecdotal information indicates an increasing trend toward gentrification of substantial areas of land in the County, particularly shoreline and water view properties. Price pressure from these changes has caused land prices in interior rural areas to increase as well.

Policy changes included in Year 2000 amendments to the *Comprehensive Plan* reduced the number of potential land divisions in order to preserve the rural character of rural and resource lands. These changes made land for housing scarcer and more expensive in rural areas. In the past, rural areas have provided a substantial share of the county's low- and moderate-income housing. As these properties are sold, current trends indicate that they will no longer be available to low-, moderate- and middle-income households. If the County is to preserve opportunities for low- moderate- and middle-income housing in rural areas, some special accommodation for low-, moderate- and middle-income housing in rural areas will be required. The rural residential cluster development concept proposed in the Housing Element policies has the potential to provide units in the rural lands potentially 12 new affordable housing units per year in rural lands, but is unlikely to meet even 10 percent of the identified need for new very-low, low-, moderate- and middle-income housing units.

The County's Village, Hamlet and Residential Activity centers provide some opportunity for low- and moderate-income housing; however, relatively few opportunities for further land division and development at densities conducive to affordable housing for these income groups remain even in these areas.

Available Land in Growth Areas

The urban growth area outside of the Town of Friday Harbor, and the County's two new urban growth areas, Eastsound and Lopez Village, are the most promising locations in the unincorporated area for the remainder of the low and moderate-income housing needed unless a new fully contained community is created in the County. Sufficient land exists in these three UGAs to meet 50% of the housing needs of the population growth attributed to their respective islands. The ability to expand water and sewer service in these areas places constraints on the number of new units that can be constructed in these growth areas. A change to bond-funded utility construction is likely to be required, and major investments programmed, before these growth areas will be able to accommodate estimated development in an orderly manner.

It is clear that without intervention including housing subsidies, the conventional housing market is unable to fully meet the need for decent and safe housing for all the existing or projected very-low, low-,

moderate- and middle-income population. During the planning period, the affordability problem is most likely to increase for all sections of the very low-, low-, moderate-, middle- and low-upper -income sectors.

Success of Past Efforts

The County's policy of supporting non-profit groups developing affordable housing projects has resulted in the development of some exemplary projects over the past 20 years. The number of units produced through these efforts; however, has been much less than needed to meet the needs of even 10 percent of the current population that has not found affordable housing.

Federal and State Affordable Housing Funding Programs

Federal and state affordable housing programs provide funds to build affordable housing, to supplement income of families who cannot find affordable rental housing in the conventional housing market, and to write down loans for purchase of housing. The federal or state funds are normally used to make up the difference between what the housing costs to develop, and what the occupants of the housing can afford to pay, typically based on 30 percent of their gross income from all sources. Subsidies for housing are provided through such devices as the mortgage interest income tax deduction, tax credits for those financing affordable housing, direct payments to organizations constructing or managing affordable housing, provision of housing vouchers to low-income tenants, and a variety of other methods. Community Development Block Grant funding can be used with substantial local flexibility to provide land or infrastructure for housing, or to provide grants or loans for housing rehabilitation. A number of the specific programs that are or could be made available in San Juan County are described in the *Housing Needs Assessment*.

Most aid programs that involve construction of housing require at least some matching funds from a local agency such as a local government, local housing authority or other local source. If the County can establish a permanent funding source dedicated to affordable housing, the County can increase, potentially by a substantial amount, the amount of housing provided in the County by housing providers.

Ability of Housing Policies and Programs to Meet Housing Needs

By building on the example of these past efforts, and increasing the level of effort through additional funding targeted specifically at very-low, low-, moderate-, middle-, and low-upper-income housing, the County expects to encourage and support the construction of a number of housing units over the next decade that are affordable to very-low, low-, moderate-, middle- and low-upper-income groups.

However, a number of major obstacles remain that indicate that the programs and policies identified will not be able to meet 100 percent of the identified need for very -low, low-, moderate-, middle- and low-upper- income housing. These obstacles include:

- There is a large existing shortage of affordable units for very -low to middle-income households, represented by the estimated 2,078 households in these categories who currently pay more than 30 percent of their income for housing. Meeting this need alone far exceeds the resources that might be available to the County over the next 17 years.
- Projected growth will mean that approximately a minimum of 124 very -low, low-, moderate- and middle-income households will be added to the County's population each year for the next 17 years, adding to the existing need.
- The legal authority for mandatory inclusionary zoning that requires a specific percentage of affordable units in projects with in-lieu fees for those not providing affordable housing is not well established in Washington because of the small number of jurisdictions with such requirements. Inclusionary zoning has limited applicability in San Juan County because of the small size of most

projects, and the fact that most subdivisions are for lot sales rather than for speculative construction by developers or builders.

- The continuing strong demand for property in the County, based on the high perceived quality of life, and the appeal of the islands as a vacation and seasonal housing area, increases land values to the point that the gap between cost of new housing and ability to pay for very-low, low-, moderate-, middle- and low-upper-income households is almost unbridgeable.
- The reduction in potential development density in rural lands, combined with increasing demand for vacation and retirement homes, substantially increased housing prices approximately 125 percent since 2000 and has reduced the ability of very-low, low-, moderate- and middle-income households to locate in rural areas of the County.

Projecting data from the past several years to 2025, the Housing Needs Assessment found that there is and will be a need in San Juan County for:

1. additional affordable, permanent rental housing;
2. additional affordable permanent owner occupied housing;
3. rehabilitation assistance for substandard housing and conservation of existing low- and moderate-income housing;
4. additional “safe houses” or shelters for victims of domestic violence;
5. housing for the chronically mentally ill;
6. an emergency shelter(s) and transitional housing;
7. housing for seasonal workers;
8. assistance with new home purchase or construction; and
9. assisted living homes.

5.2 OBJECTIVES, GOALS AND POLICIES

5.2.A Objectives

Objectives: (5.2.A 1-4)

1. To make adequate provision for a variety of housing choices in terms of type, cost, size, design, and suitability for various households including families, the elderly, the disabled, and housing for very low-, low-, moderate-, middle- and low-upper-income households while recognizing the unique physical, social, and economic environment of the islands.
2. Maintain the demographic variety of our community by supporting the availability of housing for the very low-, low-, moderate-, middle- and low-upper-income earners in the County.
3. Reinforce where possible and establish where necessary a continuum of care for people with special needs in UGAs and Activity Centers, including emergency housing, transitional housing, assisted living, group homes, senior housing, and very low-income housing.

4. In conjunction with the Town of Friday Harbor, promote the provision of an adequate supply of housing through interjurisdictional and private-public efforts.

5.2.B Housing Goals

Goals: (5.2.B 1-5)

1. To provide a geographical and regulatory opportunity for the annual construction of the minimum number of needed housing units affordable to very low-, low-, moderate- and middle-income households.
2. To encourage the ongoing maintenance and rehabilitation of existing affordable units and currently substandard units.
3. To encourage the development of mixed income neighborhoods within municipal and non-municipal UGA's and Activity Centers.
4. To encourage the development of densely populated mixed-use districts within the County's UGAs.
5. To encourage the orderly development of required capital facilities and capital facility planning.

5.2.C General Housing Policies

Purpose:

To ensure that housing may be developed within a regulatory environment marked by clearly written standards and easily understood expectations backed by an effective, rigorous but adaptable enforcement code.

Policies: (5.2.C 1-9)

1. Promote fair and equal access to housing opportunities for all persons.
2. Ensure that County policies, codes, and regulations do not restrict, prohibit or substantially increase the cost of establishing a variety of housing types including, but not limited to, government assisted housing, housing for low-income families, manufactured housing, multi-family housing, and group homes and foster care facilities; or impede the goals, policies and objectives of this Housing Element.
3. In accordance with the Federal Fair Housing Act, ensure that regulations for residential development do not preclude the siting of household facilities and shelters for special needs populations such as the developmentally disabled, mentally ill, victims of domestic violence, and the elderly.
4. Identify and assess the condition of and facilitate the rehabilitation of existing substandard housing.
5. Provide the most up to date information on critical environmental areas and natural resource lands to identify potential land development constraints.
6. Identify and address potential mitigation for critical area impacts as early in the permitting process as possible.
7. Refine permitting processes and identify methods to minimize delays in the development process.

8. Research the creation of an impact fee program to fairly offset the cost of new public facilities needed by each new housing unit or business.
9. Encourage and support greater opportunity for the development of innovative housing types, such as residential units in mixed use developments, single family attached, duplexes, triplexes, apartment buildings and multi-care facilities. Encourage clustering in UGAs and Activity Centers.

5.2.D Policies for Affordable Housing

Purpose:

To ensure that housing is affordable to all income groups through programs targeted at specific income groups or groups with special needs for whom the conventional housing market is unable to deliver sufficient suitable housing to meet the needs of the very-low, low-, moderate- and middle-income population at affordable prices or rents.

Policies (5.2.D.1-25):

1. In order to support affordable housing development, provide, as appropriate, for the sale or lease of appropriate County-owned land for permanently affordable housing development. The County will evaluate the full scope of such development proposals for their ability to meet County objectives.
2. Carry out a study within 24 months of Comprehensive Plan Update adoption to examine the viability of appropriate public land for affordable housing.
3. Actively pursue the County's role in the provision of affordable housing by further studying the potential benefits and harms of a joint San Juan County and Friday Harbor Housing Authority and to offer support for non profit and for profit housing providers.
4. Evaluate and implement, as appropriate, delivery of affordable housing programs through contracting with neighboring jurisdiction's housing authorities, emphasizing programs which require current residency, and local employment.
5. Study the potential of a permanent, voter approved, funding mechanism for Affordable Housing such as levy lid lift, Real Estate Excise tax or through some other means such as impact fees, property taxes, recording fees and revenue bonds.
6. Review, within 24 months of the adoption of this update, all development regulations for UGAs to ensure the regulations that enhance and encourage creation of denser, walking centered communities.
7. Study the possibility of developing 'inclusionary zoning' in some areas of the UGAs.
8. Encourage the development or rehabilitation and adaptation of housing that is responsive to the physical needs of special needs populations such as enhanced building and site plan requirements that emphasize accessibility.
9. Revise and adopt, within 24 months of adoption of this Comprehensive Plan Update, a definition for Short-Term, Long-Term and Permanent-Affordability with corresponding benefits and restrictions determined by housing type.
10. Recognize the importance to low and moderate-income households of housing support services, and support the delivery by County agencies and appropriate non-profit organizations of such

programs as emergency assistance, loan counseling, landlord tenant counseling, and credit counseling, to improve the ability of these households to obtain and retain housing.

11. Prioritize programs and projects, when considering funding, that ensure permanently affordable housing, such as through non-profit ownership; or permanent funding sources, such as revolving loan funds.
12. Encourage and support the development and enhancement of utility systems in urban growth areas, Village, Hamlet, MPRs and Residential Activity Centers where appropriate and necessary to eliminate obstacles to development of affordable housing. Such support may include use of housing funds or block grant funds for technical and management assistance, or for construction of facilities.
13. Expand the existing tiered density bonus program to provide further incentives for creating affordable housing. This program includes standards for innovative site planning techniques which minimize road, sewer, water, and other infrastructure costs, and standards to limit adverse impacts of additional density on adjacent properties and uses. This program should also entail a determination of increased densities necessary to make multifamily housing units profitable.
14. Provide opportunities and support for specific standards for locating seasonal and year-round worker housing such as dorms, bunkhouses, hostels, group homes, and other communal living arrangements. Standards should include compliance with all public health codes and measures to mitigate significant negative external impacts these facilities may have on adjacent properties.
15. Provide for a limited number of small-scale rural residential cluster developments of no more than twelve dwelling units each within rural lands, and Village, Hamlet and Residential Activity Centers, where allowed, excluding Resource, Natural and Conservancy designated lands. Establish conditions regarding the allowable number, appropriate location, size, design, spacing, ownership, affordability, and permitted accessory uses in such clusters to ensure that such developments do not adversely affect the rural, natural and agricultural character of these areas.
16. Identify sending and receiving districts of specified development rights as a precursor to the consideration of the creation of a Transfer of Development Rights (TDR) program. When such a program is adopted by the County, support projects and programs that transfer acquired development rights to identified receiving properties for the creation of affordable housing.
17. Develop programs and facilitate collaboration among all the different not-for-profit affordable housing developers to encourage and enhance the conservation of existing decent and safe affordable housing units, including conventional single-family and multi-family housing, manufactured housing, mobile home units, and mobile home parks.
18. Utilize state, federal, and local housing resources and grant programs to the maximum extent possible consistent with the goals and policies of this element.
19. Continue the owner-builder permit program and work to improve the flexibility of this program to enable citizens to construct their own homes.
20. Continue to work with the Washington Department of Revenue to ensure that permanently affordable housing units are assessed at, and are taxed, according to their restricted resale value.
21. Encourage the design, construction and maintenance of quality affordable rental units to serve long term residents of various family sizes and income levels.
22. Provide incentives and guidelines for efficient development patterns that preserve and enhance scenic open space, reduce sprawl and encourage development in activity centers through

innovative site planning techniques which minimize road, sewer, water, and other infrastructure costs. Provide standards for cluster developments, small lots and small lot districts, manufactured housing, and planned unit developments.

23. Improve the quality and availability of the County's information on the need for and supply of affordable housing and other housing trends by type, size and location by improving permit intake records and procedures.
24. Allow and encourage the rental of accessory dwelling units on a long-term basis to provide opportunity for affordable housing.
25. Monitor the availability and cost of housing in the County annually to determine if additional public action is necessary to ensure housing affordability for middle-income households. To the extent that a need is identified for affordable middle-income housing which cannot be met in the private housing market, extend affordable housing programs to include middle-income households by expanding the definition of those who qualify for affordable housing to include households with up to 150% of the area's median household income.