# Affordable Housing

Tacoma's AHAS

Dept of Commerce info session

**Sep**tember 30, 2020





### Project timeline and update

Task 1.
Defining
Tacoma's key
housing
challenges

Task 2.
Identifying and aligning actions

Task 3.
Evaluating actions using evaluation tool

Task 4.
Refining & prioritizing actions

Developing draft action strategy

Task 5.
Delivering the Affordable Housing Action Strategy

Supported by stakeholder engagement, including with the Technical Advisory Group & informed by parallel community engagement

## Long-term market trends

#### HOUSING COSTS (1990-2016)



SOURCE: 1990 & 2000 DECENNIAL CENSUS, 2005-2016 ACS PUMS 1-YEAR ESTIMATES.

#### RENTAL HOUSING SUPPLY & DEMAND

Tacoma has...

27 affordable & available units for every 100

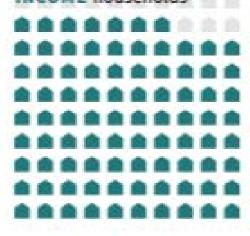
EXTREMELY LOW-INCOME

households

45 affordable & available units for every 100 VERY LOW-INCOME households



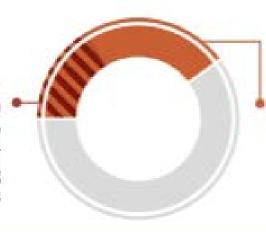
87 affordable & available units for every 100 LOW-INCOME households



# COST-BURDENED HOUSEHOLDS

16%

of households (13,386) pay gross 50% OR MORE of their monthly income on housing costs



40%

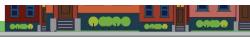
of households (32,842) pay gross 30% OR MORE of their monthly income on housing costs

#### WIDESPREAD, PERSISTENT NEED

The City of Tacoma has a shortage of affordable and available rental units for low-income households. Forty percent of households in Tacoma pay more than 30% of their gross income on housing each month.

Source: 2016 American Community Survey PUMS 1-Year Estimates.





## Snapshot of housing market conditions & needs



#### Accelerating housing market conditions

Rent increased by 16% at single-family rentals & 17% at multifamily properties between March 2016 and March 2018.



#### **Limited rental supply**

Unmet need is greatest among extremely low-income households, followed by very low-income households.



#### Cost-burdens among households

Forty (40%) of households in Tacoma pay at least 30% of their income on housing costs each month.



#### Barriers accessing and staying in a home

Residents face a range of issues that affect their access to affordable housing units, such as navigating multiple systems and language barriers.

SOURCES: ZILLOW, MARCH 2016-2018; 2016 AMERICAN COMMUNITY SURVEY 1-YEAR ESTIMATES; SOURCES: INTERVIEWS, FOCUS GROUPS, AND OTHER OUTREACH ACTIVITIES FOR THE AHAS (MARCH-MAY 2018).

## Tacoma's strategic approach to housing investment

#1

#### CREATE

more homes for more people

10-year target: **6,200 new units** 

10-year investment: \$15 - \$33 million

#2

#### **KEEP**

homes affordable and in good repair

10-year target:
2,300 units
preserved

10-year investment: **\$10 - \$24 million** 

#3

#### **HELP**

people stay in their homes or communities

10-year target: 1,200 households

10-year investment: **\$2 - \$4 million** 

#4

#### REDUCE

barriers for people who often encounter them

10-year target: 1,000 households

10-year investment: \$3 - \$7 million



SOURCES: 1. U.S. DEPARTMENT OF LABOR'S BUREAU OF LABOR STATISTICS, "OCCUPATIONAL EMPLOYMENT AND WAGES IN TACOMA-LAKEWOOD — MAY 2017." THE MEDIAN ANNUAL WAGE WAS CALCULATED BY MULTIPLYING THE MEAN HOURLY RATE FOR EACH OCCUPATIONAL GROUP BY 2,080, THE NUMBER OF HOURS FOR YEAR-ROUND FULL-TIME WORK.

2. U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT'S HUD USER DATASET, "INCOME LIMITS, FY 2017." AREA MEDIAN INCOME DATA ARE BASED ON FY 2017 FAIR MARKET RENTS IN PIERCE COUNTY.

## Summary of investment by strategic objective

#### **10-Year Targets**

#### Strategic objective 1

Produce more homes for more people.

6,200 units \$15 - \$33 million

#### Strategic objective 2

Keep homes affordable and in good repair.

2,300 units \$10 - \$24 million

#### Strategic objective 3

Help people stay in their homes or communities.

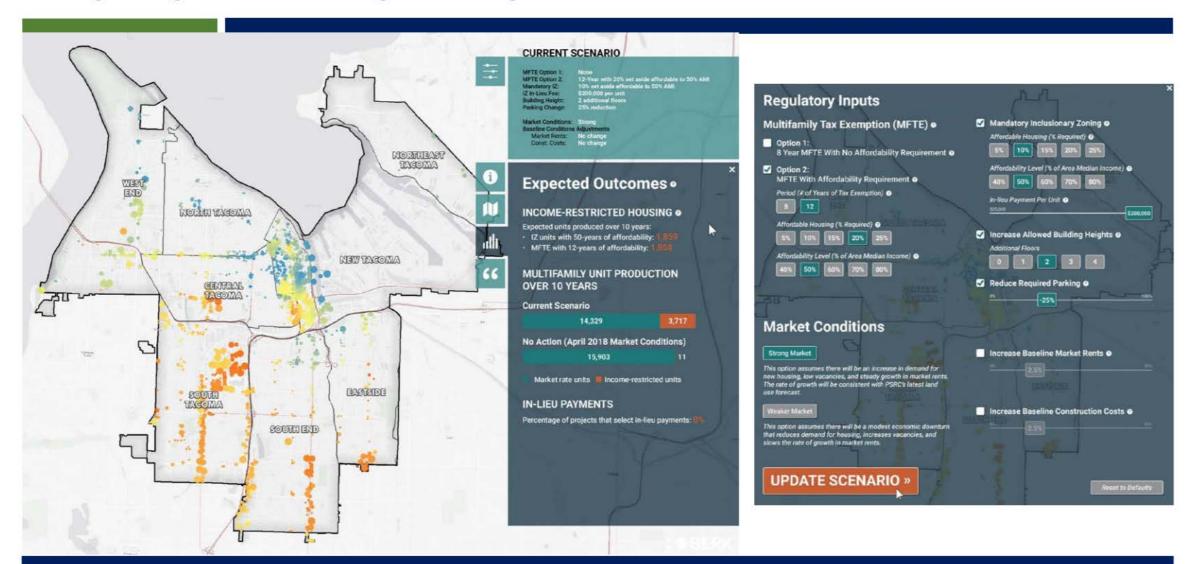
1,200 households \$2 - \$4 million

#### Strategic objective 4

Reduce barriers for people who often encounter them.

1,000 households \$3 - \$7 million

## Ongoing monitoring through online dashboard



# What's the Home In Tacoma Project?

# **AHAS Objectives:**

- 1. More Homes for More People
- 2. Keep Housing Affordable and In Good Repair
- 3. Help People Stay in Their Homes and Communities
- 4. Reduce Barriers for People Who Often Encounter Them

### Home In Tacoma project goal:

Support housing supply, choice and affordability



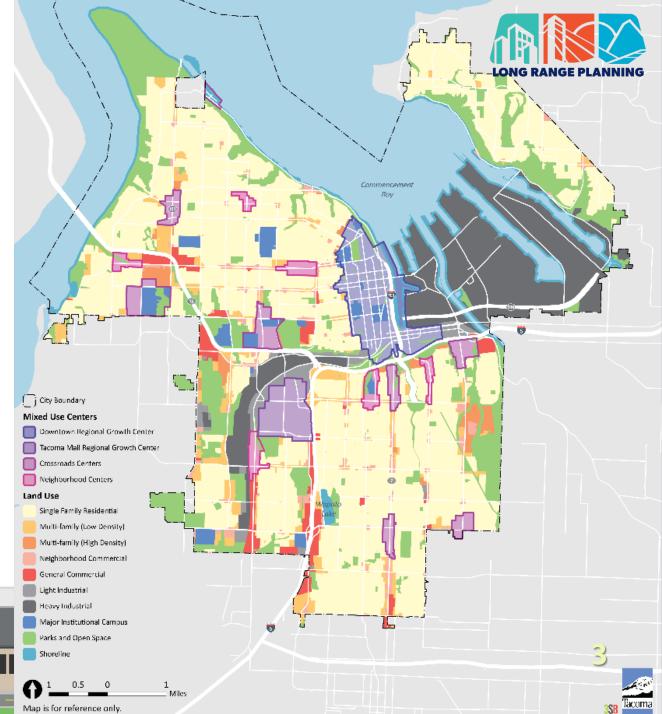


# Tacoma's growth vision

Growth Target: 54,741 housing units by 2040

- Primarily multifamily, in Centers
- 75% of residential area is exclusively single-family detached
- Limited area for mid-range density
- Limits housing choices in some areas







# Market-based development is part of the solution

**Diverse Housing Types (1.8)** Encourage more diverse types of housing development through relaxed land use standards, technical assistance, and financial incentives.

- Increases housing development capacity
- "Naturally occurring" affordability
- Middle range of housing types

**Inclusionary Zoning (1.2)** Modify inclusionary housing provisions to target unmet need and align with market realities.

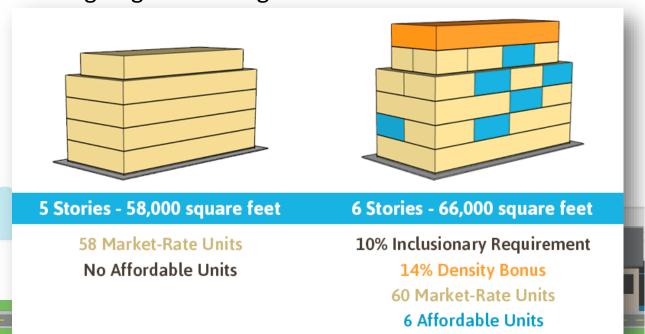
- Increases housing development capacity
- Dedicated affordability in exchange for incentives/bonuses
- Higher density projects



# What is Inclusionary Zoning?

#### Market-based tool for dedicated affordability

- Goal is to harness the "engine" of private development to support affordability
- Targets areas planned for higher density development
- Concept is that incentives offset the cost to subsidize below-market affordable units
- Generally requires little direct public subsidy
- Ongoing monitoring and administration





# What are Diverse (Missing Middle) Housing Types?



SF Detached House

Duplex

**Bungalow court** 

Fourplex

Multiplex











1-12 per acre

8-22 per acre

19-32 per acre

15-35 per acre



SOURCE: Opticos – Missing Middle webpage





# Scope of work

LONG RANGE PLANNING

- 1. Broad equitable communication strategy
- 2. Understanding current circumstances
  - Evaluate effectiveness of existing policy tools
  - Capacity analysis and building trends
  - Characterizing housing needs
- 3. Developing proposals to meet City goals
  - Meet housing affordability and choice needs
  - Increase equity & access to opportunity (displacement risk)
  - Tailor proposals to market conditions
  - Urban design and neighborhood characteristics
  - Utilities, infrastructure, transportation, services
  - Potential near-term changes (e.g., legislative direction)

4. Implementation strategies and priorities



Analysis & public

engagement: Through 2020

Council direction: 2021

Policy and code changes







## For More Information



#### **Affordable Housing Action Strategy**

www.cityoftacoma.org/ahas

#### **Home In Tacoma Project**

www.cityoftacoma.org/homeintacoma

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